

RFO_RE_MRC20120409_La Maison de Radio-Canada (MRC) Development Project,
Montréal, Québec

Questions & Answers (QA) / Series of questions #3

Nos	Date	Questions	Answers
32	12.05.04	Considering that SNC Lavalin O & M is currently providing management and maintenance services for the Maison Radio-Canada building in Montreal, ... can you inform us as to whether or not this firm will be allowed to bid on this project? If yes, what measures has CBC/Radio-Canada put in place to ensure that the process is fair and transparent.	SNC-Lavalin O & M has confirmed that it will comply with the confidentiality obligations set out in the Property and Facilities Management Agreement entered into with CBC/Radio-Canada. In addition, the Fairness monitor has reviewed and approved the measures which have been established to ensure that documents related the MRC services and facility are not available to any of the SNC Lavalin bid teams.
33	12.05.29	In Appendix B, Section 3, section 4.1, Design Team - the Firms , do the elements in points a-b-c-d, such as organization of teams, design approach, design challenges experienced and relevant experience are part of the five (5) project examples or are they considered as two (2) separate elements. That is to say, the description of points a-b-c-d followed by the project examples.	CBC/Radio-Canada would like to obtain the description of points a-b-c-d followed by the project examples.
34	12.05.30	In Appendice B, section 3, sub-section 4 - Design and Construction, articles 4.3 Design Team - Individuals and 4.4 Construction Team - The firms are requesting resumes for similar overall experience. Can we simply refer back to section 2.9 with respect resumes.	For those individuals included in 2.9, the Respondent can refer back to 2.9 if the Respondent deems the information to be sufficient to address the points in 4.3 and 4.4. For 4.3 and 4.4, the Respondent may include additional Key Individuals to those who are the "leader(s) for each stage of the Development Project" specified in 2.9. No change will be made to the RFO.
35	12.05.30	In Appendice B, section 3, sub-section 5 - Services and Operations, articles 5.1 - Services Team a) Request three (3) Projects, 5.1d) Request three (3) to five (5) Projects and 5.2 - Service Team - Individuals: Request three (3) Projects. Can we refer to the same 3 to 5 projects or do you want 9 to 11 projects ?	See Addendum #8
36	12.05.30	In Appendice B, section 3, sub-section 4 - Design and Construction, article 4.2 - Design Approach c); This is a premature request at this stage of the process. We normally see this at the RFP stage when the professionals have had adequate time to understand/comprehend the project in order to provide the client with a sensible and functional response. We recommend that this item be eliminated at the RFO stage.	CBC/Radio-Canada recognize that the Respondents do not have the output specifications at this point. CBC/Radio-Canada is looking for a general overall description of the design philosophy at this stage.
37	12.05.30	In Appendice B, section 3, sub-section 6 - Financial Capacity and Experience - CBC/Radio-Canada Accommodation Requirements, Articles 6.2 - Experience raising or providing funds and Financing experience and 6.4 a) Financing Experience: We recommend that these two sections should be combined into one section.	There is no page limit for Package #3. The requirement will remain the same. Section 6.2 address experience raising or providing finance for DBFM, P3, project finance and major infrastructure projects while 6.4 address experience in financing relating to P3 projects. The information included in section 6.2 relating to P3 projects can be copied in section 6.4. Respondents can cross-reference another section in their response if they deem the information to be complete and sufficiently address the question.
38	12.05.30	In Appendice B, section 3, sub-section 6 - Financial Capacity and Experience - CBC/Radio-Canada Accommodation Requirements, Article 6.3 - Anticipated Financial Structure: a) provide a description of the anticipated financing plan.... This is a premature request at this stage of the process. We normally see this at the RFP stage when the project has been adequately reviewed and analysed in order to provide the client with a workable and functional solution. We recommend that this item be eliminated at the RFO stage.	CBC/Radio-Canada is looking for an anticipated financial structure and not a committed structure. CBC/Radio-Canada understands that this may evolve during the RFP phase as the Respondent teams obtain additional information on the requirements and project. No change will be made to the RFO.
39	12.05.30	Appendix B - document format 8.5 x 11: Please confirm that Respondents can provide organizational charts in 11 x 17 formats.	See Addendum #8
40		There were 5 requests for extensions for a period of 1 to a minimum of 2 weeks.	CBC/Radio-Canada is not presently contemplating granting an extension to the RFO Response deadline of June 15th 2012 at 14:00 (EDT), as indicated in Addendum No 6 issued May 11, 2012.
41	12.06.01	Package 2 Section 4.4 & 4.6: Package 2, section 4.4 is labeled "construction team - the firms", yet asks for resumes of individuals. Section 4.6 is labeled "Construction Team-individuals" yet asks for description of projects. Can you please confirm this was an inadvertent mix-up of the 2 categories and that these are not further questions within each of 4.4 and 4.6?	See Addendum #8
42	12.06.01	Package 2, Section 5.2: is labeled "Service Team - Individuals", yet the requirements under (a)(3) and (4) appear to overlap largely with the requirements of 6.1. Can the CBC please clarify the intent of section 5.2 and clarify whether or not there has been an error or omission in this section?	See Addendum #8
43	12.05.31	Appendix D - Relationship Disclosure Form With respect to item 3 b) of the disclosure form regarding former employees of CBC/Radio-Canada, please confirm that this disclosure should be restricted to former employees having worked for CBC/Radio-Canada within the last eighteen (18) months and that any former employees having left CBC/Radio-Canada more than eighteen (18) months ago are not subject to the disclosure form.	CBC/Radio-Canada requests the information without limiting it in time. It is important to note; however, that the disclosure does not necessarily lead to a conflict of interest, each situation will be assessed based on its own merits as deemed necessary by CBC/Radio Canada and the Fairness Monitor.